NASHVILLE FORUM CONSTITUTION TEMPLATE

Clear is kind and kind is clear.

This is the EO Nashville chapter's forum constitution template, sorted by topic so a forum can read it and fill it out in one sitting. Nothing was added and nothing was taken out. The fines are in one table, every vote is in one table, and the blanks to fill in are listed in Appendix B.

VERSION V2026.11.16 | FORUM # _____ | LAST UPDATED _____

01 REASON AND INTENTION

Clear is kind and kind is clear.

We acknowledge that healthy forums have clear expectations among members and follow those expectations without exception. We all agree that in order to remain peers, and to honor trust and respect, **the constitution trumps personal preferences or exceptions.**

We honor this constitution because we acknowledge that policies still allow for us to be human, while also maintaining fairness for all members of the group.

> **REVIEW CADENCE**
> This constitution is reviewed annually at the retreat, including reaffirming or reassigning forum roles.

02 THE FORUM

MEMBERSHIP AT A GLANCE

Forum	Nashville Forum #_____
Fiscal year	July 1 to June 30, the typical EO fiscal year. Attendance counting and role terms both run on it.
Size	**8 members**, unless changed by a unanimous vote of the forum. Below 8, the open spots are considered available and the forum is open to adding new members.
New members	Must meet the **unanimous consent** of the group.
Resigning members	Are asked to make an exit presentation to the entire forum.
Preparation	Members commit to be prepared for each forum meeting.

The member roster for the year is in Appendix A.

03 THE MEETING

THE STANDARD MEETING

Frequency	10 to 12 meetings per year including the retreat.
Length	Approximately 5 hours.
Standard time	**1:00 PM to 6:00 PM.**
1:00 to 5:00 PM	Formal agenda and forum meeting.
5:00 to 6:00 PM	Social hour and happy hour. This is part of the meeting.
6:00 PM and after	Dinner. Strongly encouraged but optional. Incurs no absence and no fine.
SAP visits	Same meeting time, same fines for tardiness.

STANDARD FORMAL AGENDA

BLOCK	TIME
Moderator: one word open and reminder of confidentiality	2 min
Clearing round	5 min
5% reflections from members, including updates and transition time	60 to 90 min
Break	5 to 10 min
Planned presentation	45 to 60 min
Break	5 to 10 min
One or two impromptu presentations	20 to 30 min each
Housekeeping: next location, host, presenter, coach, next SAP selection	as needed
Upcoming chapter events, regional and global updates	5 min

HOST, PRESENTER, AND COACH

The host is the presenter	When the schedule is set, each meeting has a predetermined host who also serves as the presenter.
The coach	Is the person who presented the previous month.
What gets presented	Planned presentations should be parking lot items that are **important but not urgent**, unless another truly significant topic arises.
The host provides	The room, booked and communicated with parking info well in advance. Snacks and drinks, capped at $50. A private space with efforts made to prevent interruptions from non-forum members.
Every meeting opens	With a clearing round.

EMERGENCY MEETINGS AND RESCHEDULING

Emergency meetings	Attend if possible. The member calling the meeting makes the final call on date, time, and length. Late and absentee fines do not apply.
Rescheduling	The sole responsibility of the member needing the reschedule, and it must be **unanimous**. Members commit to use something other than email to coordinate: Doodle or a polling platform only. **No email threads trying to reschedule meetings**, for everyone's sanity.

04 ATTENDANCE, PUNCTUALITY, AND FINES

Late is defined as not being in your seat **59 seconds** past the appointed and agreed upon start time, by the timekeeper's clock. Attendance is counted over the fiscal year, July 1 to June 30.

EVERY FINE AND WHAT IT COSTS YOU

WHAT HAPPENED	FINE	ATTENDANCE
Not in your seat 59 seconds past the start time	**$100**	none
Leaving before the agreed upon and scheduled end time, including any meeting with a mandatory happy hour	**$100**	none
Arriving **30+ minutes** late	**$100**	1 miss
Leaving **30+ minutes** early	**$100**	1 miss
5% reflection not shown at the beginning of the meeting	**$100**	none
Missing a meeting	none	1 miss
Two misses in the fiscal year	none	**Immediate dismissal**
Missing 1 day of a retreat	none	1 miss, to be avoided at all costs
Missing a retreat, for any reason	**an amount equal to the shared expense**	**Dismissal**
Dinner after the meeting	none	none

> **OWN IT**
> Each member is responsible to own their tardiness and immediately offer to pay the fine to the group, rather than waiting for the moderator or treasurer to note that you owe a fine.

VIRTUAL ATTENDANCE

Allowance	**One virtual attendance per year.**
When	Extenuating circumstances only: required travel, contagious illness.
Your job	Coordinate logistics so the meeting starts on time. Ask a forum mate to arrive early and arrange the technology so you are already in a virtual room if screen sharing will be necessary.

GETTING BACK IN

A dismissed member can only be reinstated by a **unanimous vote** of the forum, and only if that member requests a vote to be reinstated. See section 10.

05 RETREATS

TWO RETREATS A YEAR

	FULL RETREAT	MINI-RETREAT
How often	Annually	Annually
How long	4 days, 3 nights minimum	24 to 48 hours, overnight
Where	Wherever the forum decides	Within a 2 hour drive of Nashville
Budget range	`$2,500 to $5,000`	`$750 to $1,500`
Covers	Flights, lodging, transportation, food, basic activities	Same
Travel	Members only	The group travels to and from together
Who comes	**Members only.** No family, no business partners, no spouses or significant others, so the forum can honor the exercises intended for each retreat.	

BEST-PRACTICE AGENDA MIX

1/3 Forum exercises and health	A unique deep exercise, the business, buddies and balance exercise, stop/start/continue. Plus constitution review, role decisions, and 12 month schedule setting.
1/3 Group activities	A boat ride, touring a business, meeting up with a local forum.
1/3 Down time	Games and cards, an extended happy hour, pool or beach time, a campfire.

HOW THE BUDGET WORKS

- The budget range above is **pre-approved**. The retreat planner does not need to seek approval for every expense.
- Prior to retreat planning, a member can request a discussion regarding this year's budget range.
- The mini-retreat includes at least one group exercise targeting vulnerability, reflection, or goal setting.

06 CONFIDENTIALITY AND CONDUCT

CONFIDENTIALITY, THE CORNERSTONE

Everything discussed between forum members is considered confidential in an official forum meeting, unless specified otherwise. **A breach of confidentiality results in an immediate dismissal from the forum.** This is a cornerstone value of forum and carries the highest level of importance and sensitivity.

The dismissed member may request a vote to rejoin. They may attend the first part of the next meeting to explain the situation and answer questions, then step out of the room while the forum openly discusses and holds an open vote on whether to readmit. **A unanimous vote is necessary to readmit.**

FORUM MINDSET, AT ALL MEETINGS AND RETREATS

No "you" statements	Speak from your own experience.
No "should, would, or could" statements	No advice, experience only.
No leading questions	A question that contains its answer is advice wearing a disguise.
Everyone enforces it	All members are responsible for helping to flag Forum Mindset breaks when they occur.

ROOM RULES

Phones	On airplane mode or Do Not Disturb, set aside from the table, **not in a pocket**, to avoid distractions.
Laptops and tablets	Limited as much as possible. Any device in use has all notifications silenced and all apps closed except whatever note taking or tracking app is necessary, such as the parking lot tracker.
Alcohol and substances	No drinking before or during monthly meetings. No indulging in judgement or attention impairing substances before a meeting.
Overindulgence	The group is given permission to intercede if and when any forum member overindulges at any time the group is together.

07 BUSINESS BETWEEN MEMBERS

THE DEFAULT IS NO

Our forum agrees **not to do business with each other for any transaction or engagement over $1,000**. We agree not to do business for any engagement that could meaningfully impact our business or personal lives.

Our forum recognizes that no one expects an engagement to go bad with a client, and the inherent risks that could pose if one member had a bad experience engaging the services of another member.

NOTE FOR FORUMS THAT CHOOSE DIFFERENTLY

Some Nashville forums have chosen disclosure-and-resolution instead of prohibition: business between members is permitted at any size, but must be disclosed when anticipated and filed with a written resolution ladder as an addendum. If your forum takes that route, replace this section deliberately rather than leaving both readings in the document.

08 ROLES

Terms run 12 months, July 1 to June 30. Current holders are in Appendix A.

WHO OWNS WHAT

ROLE	OWNS
Moderator	Organizes the calendar, sets the agenda, facilitates meetings, communicates to the chapter, and is generally responsible for forum organization and progress. **Always goes through moderator training before taking the role.** Adheres to the constitution and serves as a benevolent dictator to keep a tight ship: always prepared, agenda out in advance of each meeting, with a reminder for all members to complete their 5% reflection.
Moderator elect, Forum Mindset monitor, and calendar keeper	Learns the concept of Forum Mindset and EO's commitment to it, and monitors compliance during meetings. Maintains the calendar spreadsheet tracking host, presenter, and coach order, and manages the calendar invites for each meeting. This duty is the indicator of the moderator's commitment and capability to lead the forum when they take over.
Treasurer	The monetary business of the forum: the ledger of tardiness fines, retreat expenses, settling up.
Retreat planner	Managing or delegating all aspects of planning and executing the forum's annual retreat.
Timekeeper	Tracks allotted time during forum activities, keeps everyone aware of the intended pace, and alerts members who run outside those boundaries. **The timer keeps ringing when time expires** so the speaking member knows to wrap it up. The timekeeper or moderator may occasionally grant additional time during someone's share, but they never just shut off the timer.
Parking lot and presentation manager	Assigns presenters and coaches for upcoming meetings, stays informed about presentation best practices, maintains the parking lot spreadsheet. At the end of 5% reflections, asks each member if their reflection had a topic that should be added to their parking lot.
SAP chair	Sets up Strategic Alliance Partners for forum visits and topics designed to most benefit the forum, and gives the SAPs the value of introduction and familiarity.
Scribe	Writes down the headline for each person's 5% reflection. At the end of reflections, reads just the headlines so the group can quickly roundtable what each member could do a deep dive on. May be combined with parking lot keeper.

ROLE	OWNS
Constitution manager	Gains agreement on the initial forum constitution, advises on applicable situations, and reviews it annually with the forum at each year's retreat, including reaffirming or reassigning forum roles. May be combined with moderator or moderator elect.

09 COMMUNICATION PROTOCOL

When something requires a response from the group:

1. Send an email with "**Forum Matter: Response Required**" in the subject. The group must respond within 24 hours.
2. Send a text directing everyone's attention to the email.

> **PERMISSION IS UNANIMOUS, NOT MAJORITY**
> If you are asking permission from the group for something, you have to get a firm response from **everyone** before taking action.

10 REMOVAL, READMISSION, AND CONFLICT

EVERY VOTE IN THIS DOCUMENT, AND WHAT IT TAKES TO WIN

THE DECISION	WHO VOTES	THRESHOLD
Admit a new member	All members	Unanimous
Change the forum size from 8	All members	Unanimous
Reinstate a member dismissed for attendance	All members, on the member's request	Unanimous
Readmit a member dismissed for a confidentiality breach	All members, open vote, member out of the room	Unanimous
Remove a member for conflict or lack of commitment	All members except the member under consideration	75% majority
Keep a member who has not re-qualified	Qualifying members, less the member, private vote	Majority
Reschedule a meeting	All members	Unanimous
Amend this constitution	Members in good standing, at a regularly scheduled meeting	Three quarters

REMOVAL FOR CONFLICT

If clearing rounds have proved insufficient to address consistent issues with a specific member, the forum may hold a vote to remove that member following an open discussion with all forum members present, at a regularly scheduled meeting. A **75% majority** is necessary, not including the member under consideration.

WHAT COUNTS AS GROUNDS
The grounds for removal should be clear actions, speech, or behaviors that indicate a lack of commitment to the group, or a lack of trust and respect for the other members of the group.

11 RE-QUALIFICATION

The standard	Members must meet all EO requirements yearly to remain a member: $1M+ in revenue, or the stipulations for special categories. The sale of a business must meet EO qualifications.
If you fall below	A **12-month probationary period** to qualify.
At 12 months post renewal	If EO qualifications are still not met: a formal review at the forum meeting with Q and A, then a private discussion among the qualifying members and a private vote on whether the member remains. **Majority of the qualifying members, less the member, decides.**

12 FORUM FUNDS

Member fines and funds from the chapter for SAP visits are used to support the costs of annual retreats or other group activities.

IF THE FORUM DISBANDS

1. First, reimburse documented out-of-pocket expenses.
2. Then, distribute equitably among the members active at the time the funds were earned.

WHAT COUNTS AS DISBANDED
If the forum loses **more than 33% of its members** in a year, it can be considered disbanded.

13 EO GLOBAL REQUIRED LANGUAGE

Our forum agrees to abide by all Global EO official "must in" constitution language: discrimination, harassment, qualification, member-in-good-standing definitions, and the rest.

NON-DISCRIMINATION
In keeping with EO's values and bylaws, our forum does not discriminate or prevent membership in our forum on the basis of gender, age, religion, sexual orientation, or any other traits identified in the EO Global bylaws.

This section is not optional and is not a forum-by-forum choice. Any forum constitution missing it is out of compliance with EO Global.

14 HOW WE ACTUALLY HONOR THIS

For the sake of clarity, here is how our forum honors this constitution and each other.

- If the constitution calls for a fine, the member willingly pays the fine, even if it is a first offense. There are no excuses: not "traffic was bad", not "my child had to stay home from school".
- A member is dismissed from the group if there is an absence outlined here, **even for extenuating circumstances**. The point is for the forum to have an opportunity to discuss the matter intentionally and force the conversation, should the member ask to be voted back in.

REAL WORLD EXAMPLES FROM HEALTHY FORUMS

WHAT HAPPENED	WHAT THE FORUM DID
A member receives a medical diagnosis and misses two meetings.	The dismissed member requested a vote. The forum had the opportunity to discuss whether that member was committed to the group, decided they were, and voted them back in, while communicating that they would still hold a vote for any future absences that year.
A member has a death in the family and has to skip the retreat.	The member requested a vote and the forum voted them back in, since they had clearly been committed to the forum thus far.

> **THE POINT**
> We honor this constitution because we acknowledge that policies still allow for us to be human, while also maintaining fairness for all members of our group.

15 AMENDMENTS AND REVIEW

Amending	This constitution may be amended during a regularly scheduled meeting by a **three quarters vote** of the forum members in good standing.
Annual review	Reviewed annually at the retreat, alongside role decisions and 12 month schedule setting.
Duration	This constitution stays in effect until a new one is agreed upon.

16 SIGNATURES

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

SIGNED _____ DATE _____

Appendix A ROLES AND ROSTER FOR THE YEAR

Roles for dates: July 1, 20_____ to June 30, 20_____

ROLE	PERSON
Moderator	
Moderator elect and calendar keeper	
Timekeeper	
Retreat planner	
SAP chair	
Treasurer	
Parking lot and presentation manager	
Scribe	
Constitution manager	

MEMBERS

NAME	BUSINESS

Appendix B FILL-IN CHECKLIST

Every blank in this template, in one place, so a new forum can complete it in one sitting instead of hunting through the document.

#	WHAT TO FILL IN	WHERE
01	Forum number	02 The forum
02	Last updated date	Header stamp
03	Member roster, name and business, eight rows	Appendix A
04	Nine role holders	Appendix A
05	Role term dates	Appendix A
06	Confirm or replace the standard 1 to 6 PM meeting time	03 The meeting
07	Confirm or replace the retreat budget ranges	05 Retreats
08	Decide: prohibit member business over $1,000, or disclose and file resolutions	07 Business
09	Signatures, one per member	16 Signatures

Appendix C OPEN ITEMS IN THE TEMPLATE ITSELF

Nothing here is a proposal. These are places where the chapter template contradicts itself, skips a number, or reads as garbled. They are worth fixing at the chapter level so every forum inherits a clean copy.

NEEDS A DECISION AT THE CHAPTER LEVEL

#	THE PROBLEM	WHERE
01	**Is one miss dismissal, or two?** Attendance says a member who misses two meetings is immediately dismissed. The worked example at the end refers to "the 1+ absence rule" and describes a member being dismissed after two misses. Two different rules are being described with the same words.	Attendance and the examples
02	**The punctuality section states the same rule three times.** A member leaving early is covered in the opening paragraph, then again as "leaving 30+ minutes early counts as a miss", then again as "leaving early counts as a tardy, incurring a $100 fine". Consolidated here into one table, but the source needs one authoritative wording.	Punctuality
03	**Section numbering skips 15.** The template runs 1 through 14, then jumps to 16. There is no section 15.	Numbering
04	**Attendance sub-items skip the letter d.** The list runs a, b, c, e, f.	Attendance
05	**Emergency meetings reads as garbled.** "In case of scheduled meeting, member calling meeting makes final call" and "Late and absentee fines not affect" are both incomplete sentences. The intent is clear but the wording is not enforceable as written.	Emergency meetings

#	THE PROBLEM	WHERE
06	**The roles list and the roles table disagree.** Nine roles are defined in the body. The signature-page table lists eight and omits the constitution manager, and labels one "moderator elect" where the body calls it "moderator elect, Forum Mindset monitor, and calendar keeper".	Roles and the roles table
07	**"You should be shamed if you don't own your tardiness."** The intent is that owning it is the norm. As written it prescribes shaming a member, which sits oddly next to a document whose stated purpose is trust and respect.	Punctuality
08	**Members-only is stated twice with different scope.** The full retreat section says no family or business partners. A separate paragraph says all retreats are members only, no spouses or significant others. Consolidated here, but the source should say it once.	Retreats
09	**Fiscal year is defined three times**, at the top, in attendance, and in roles.	Throughout
10	**Missing a retreat has two penalties stacked**: dismissal from the group, and paying an amount equal to the shared expense. Both are stated, neither references the other, so it is easy to apply only one.	Attendance